

EQUINOR ASA Postboks 8500

4035 STAVANGER

Vår saksbehandler Roger L Leonhardsen

Deres ref. 2021-006631

Vår ref. (bes oppgitt ved svar) Ptil 2020/1704/KMA/RLL Dato 26.05.2021

Dear Sirs

Report and order – investigation of the reasons for the challenges faced in constructing hull and equipment for Johan Castberg (assignment no 001532039)

From 1 September 2020 to 30 April 2021, we investigated the reasons for the challenges faced in constructing hull and equipment for Johan Castberg.

Our report is attached. We have identified serious breaches of the regulations in Equinor's management of the Johan Castberg project, see chapter 8 of the report, and hereby give the following order.

Pursuant to section 69 of the framework regulations on administrative decisions, see sections 4 and 12 of the management regulations on risk reduction and planning respectively and section 18 of the framework regulations on qualification and follow-up of other participants, we order Equinor to review its systems for identifying risk in critical deliveries and for dimensioning its follow-up of suppliers to its projects, and to implement the necessary measures. See sections 8.1.1, 8.1.2 and 8.1.3 in the report.

The deadline for compliance with the order is 1 October 2021. We must be informed when the order has been complied with.

Possible comments on this notice must reach us not later than 12.00 on 20 May 2021.

The report contains descriptions of identified nonconformities in addition to those which form the basis for the notice of an order, and we would request an explanation of how these will be handled. The report also contains observations where a potential for improvement exists, and we would request your assessment of these. We would request a response to this letter no later than 11 June 2021. We would also request that this letter and the report be made known to the elected officers for the workforce, including the safety delegates.

Should you find any errors in the report, we would request that you contact us within a week from the date of this letter.

The report will be published on www.psa.no a week after the date of this letter at the earliest.

Yours faithfully

Kjell Marius Auflem, by authority *Head of supervision*

Roger L Leonhardsen Principal engineer

This letter has been approved electronically in the PSA and accordingly bears no signatures.

Attachments: Investigation report Overview of participants (appendix A) List of documents (appendix B)

Copied to:		
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PETORO AS	P O Box 300 Sentrum	STAVANGER